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NEWSBRIEF

NEWSLETTER OF THE SOUTHERN CALIFORNIA CHAPTER OF H.F.M.A.

VOLUME 14/NUMBER 2

WWW.HFMA-SOCAL.ORG

MAY 2007

Make your reservations today! Annual Awards Banquet Thursday, May 17th

We have a great tradition of holding our annual May event in unique locations. This year will be no exception. It will be held at the beautiful Cicada Restaurant in the historic Oviatt Building, in downtown Los Angeles. The restaurant is a great setting, right out of the twenties. It originally served as a stylish haberdashery to the Hollywood set in the 1920s. This promises to be a memorable night so make plans now to attend on May 17th. For further information about our event, please see our web site www.hfma-socal.org. If you are interested in further information about the restaurant, the Oviatt Building or the Penthouse, please check out these related web sites:

<http://www.cicadarestaurant.com/> <http://www.oviat.com/html/history/history.html>
<http://www.laconservancy.org/tours/downtown/oviatt.php4>

FROM THE PRESIDENT'S DESK

Greg Labow

Dear fellow HFMA members:



Well the year is winding down and the last official function will be the Annual Awards Banquet held this year at Cicada in downtown Los Angeles. Please do not miss this event because it is in a very unique location that I am sure you will enjoy, along with great food and great jazz by the Billy Mitchell Group.

As I look back on this year we have accomplished a great deal. Not only have our main three educational programs been very successful, but so have our three geographic programs and the three CFO Roundtables. We have provided education in our outlying areas of Bakersfield, the Inland Empire and Orange County. We have also provided opportunities for our CFOs to interact and receive excellent education at the same time. The turn out for all of these events have been exceptional.

We have also provided the membership with a number of opportunities to network and socialize. A large group of us saw Sister Act at the Pasadena Playhouse and an even larger group attended our Holiday Party in Long Beach. That Holiday Party, for the second year, also provided the opportunity for our membership to give back to the community. An SUV full of presents for children of battered women was delivered to a shelter serving to those women and children. We also held an event supporting the Ronald McDonald House that received a lot of positive feedback.

Our chapter this year has continued its collaboration with other chapters and has forged closer working relationships between all of our chapters. Our joint effort with Northern California to put on the Managed Care Conference has expanded for this next year into the California Fall Conference, which will be held at Harrah's in South Lake Tahoe September 9th through the 11th. Our two chapters also put together an excellent geographic program (or Road Show for Northern California) in Bakersfield on the UB04 and AB774 in March. Of course the Region 11 collaboration resulted in another very successful Symposium at Caesars Palace in January.

Our financial position remains healthy thanks in no small part to the success of the Region 11 Symposium

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From the President

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and the Managed Care Conference. As a result we have been able to focus on giving back to the membership in the form of highly subsidized events and more of leadership attending LTC every Spring.

Our board just returned from LTC in San Diego. LTC is an opportunity for chapter leaders to network with other chapters and bring back innovative ideas for implementation next year. It is also where the Region 11 Presidents and President-elects meet, collaborate and plan for our region.

Please plan on attending our annual chapter kick-off June 1st and get in on the ground floor for committee planning for this next year. As an added bonus this year, Cynthia D'Amour will be speaking and facilitating chapter planning. Cynthia has spoken at a number of National LTC's and is a very dynamic individual. You will not want to miss this opportunity to hear her speak and to work with her.

I would like to thank the chapter for this wonderful opportunity to serve our chapter this year and a truly memorable experience.

*Greg Labow, FHFMA
President, Southern California Chapter HFMA*

2006 | 2007

COMMITTEES

Certification
Stanley Augustine, FHFMA, CHAIR

CFO Round Table
Steven R. Blake, CHAIR

Chapter Leadership Training
Victoria Morgan, FHFMA, CHAIR

Davis Chapter Management
Donna Anglin, FHFMA, CHAIR

Founder Points
Donna Anglin, FHFMA, CHAIR

Geographic Programs
Meagan Mow, CHAIR

Government Programs
Scott Ujita, CHAIR

Legislative Issues
David Volk, Esq., CHAIR

Long Term Care
Ron Foster, CHAIR

Managed Care
Ira Forkish, CHAIR

Managed Care Conference
Victoria Morgan, FHFMA, CHAIR

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Gary S. Curtis, CHAIR

Networking and
Social Committee
Susan Labow, CHAIR

Newsletter | Job Referral
Michelle Taylor, CHAIR

Payer Relation | Compliance
Lynn Otani, CHAIR

Program Planning
James Cummings, CHAIR

Region 11 Symposium
Ira Alexander, CHAIR

Symposium Committee
James Stewart, CO-CHAIR

Student Recruitment,
Mentoring & Scholarship
Kymblyn Brown, CHAIR

Website
Donna Anglin, FHFMA, CHAIR

HFMA SO-CAL
Lori Kuwahara
323-266-4362
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HFMA's ANI 2007 Close to Home!

At HFMA's 2007 Annual National Institute (ANI) — to be held this year at the San Diego Convention Center and Manchester Grand Hyatt in San Diego June 24-27 — you'll get the ideas and tools you need to achieve outstanding results in your career and organization.

ANI is the premiere education and networking event for healthcare financial professionals! ANI offers you:

An Inspiring Opening Keynote by General Colin Powell

General Colin Powell, USA (Ret.) has been a powerful leader for most of his life – whether he's commanding military troops, chairing the Joint Chiefs of Staff or serving as Secretary of State. Drawing on examples garnered from experience as both a leader on the world stage and an eyewitness to leadership in action, General Powell will outline precisely what it takes for healthcare financial professionals to step up and be great leaders during the Monday Keynote Address. General Powell will also offer specific examples of how exceptional leaders remain focused, take responsibility and work toward improving processes, organizations and people. With the healthcare industry poised

to implement major reforms to compensate for increasing consumerism, General Powell's insight on leading in challenging times is more appropriate than ever.

Tuesday's Keynote: The Experience Economy: Maximizing the Value of Health Care, presented by James H. Gilmore

Wednesday's Keynote: Evidence-Based Leadership: Using Evidence to Drive Operational, Clinical and Financial Results, presented by Quint Studer

Breakout Sessions

There are 81 Breakout Sessions offered at ANI that address topics in the areas of financial management, patient financial services/revenue cycle, payment/reimbursement/managed care and compliance/legislative. You'll walk away from these Breakout Sessions with ideas and tools you can use throughout your organization. Attendees also receive a comprehensive CD-ROM that contains every handout and tool from all four topic areas – that's complete information from all 81 sessions!

Preconference Programs

Gain access to more ideas and tools when

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HFMA's ANI 2007 Close to Home!

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you sign up for Preconference Workshops or a Preconference Seminar. All Preconference Programs will be held Sunday, June 24.

- Preconference Workshops are half-day programs led by facilitators that are designed to give you hands-on experience with tools and solutions that relate to a topic. Choose to attend one workshop in either the morning or afternoon or maximize your opportunity by attending both morning and afternoon workshops.
- Preconference Seminars are full-day programs led by speakers that include lunch and are held from 8:00 a.m. to 5:00 p.m. Seminars are taught in a classroom setting with techniques and approaches incorporated into the lecture.



Bakersfield – The March 8th program in Bakersfield provided up-to-date information on both UBO4 and AB 774 implementations

Sunday Opening Reception

Kick off ANI by greeting old friends and making new ones at this year's Opening Reception.

Idea Exchange Exhibit

Get up to speed with the latest ideas and newest solutions during the ANI Idea Exchange Exhibit! During Monday and Tuesday's lunch and evening receptions, you'll get a chance to meet and mingle with more than 300 healthcare financial management suppliers, as well as your fellow attendees.

Annual Chairman's Reception and Banquet

The Annual Chairman's Reception and Banquet is always one of the most memorable times at ANI. Enjoy dining and dancing and be a part of the installation of HFMA's new Board of Directors and the presentation of the Frederick C. Morgan Individual Achievement Award, the Association's highest honor for career-long contributions to healthcare

financial management and HFMA.

And this is just a sample of what's going on at ANI! There's also Forum Members-Only Networking Roundtables, the ANI 2007 Run for the Health of It!, the Saturday Golf Outing...the list goes on and on. For complete information on ANI and to register, visit www.hfma.org/ani or call (800) 252-4362, extension 2.



Jayne Kroner provides valuable information regarding the transition from UB92 to UBO4



Sherreta Lane shares insights and current updates regarding AB 774

Third Geographic Program Held in Bakersfield

Our third Geographic Program of the year was held March 8th in Bakersfield. This time the Northern and Southern California HFMA Chapters joined forces to put on this joint program, since both chapters have underserved members in the area. San Joaquin Community Hospital hosted the event. We had a great turn-out and look forward to putting on future joint programs with Northern California next year.

The co-chapter agenda included a full morning of interactive presentations. The first was by Jayne Kroner of the Cirius Group on the transition from UB92 to UB04. This was followed by Sherreta Lane of the California Hospital Association on the implementation of AB 774, as well as other key legislative updates. The speakers covered crucial elements of each respective topic, addressed provider's questions and emphasized specific implementation dates.

Overall, the successful four-hour program hosted an estimated 40 attendees with nine members from Northern

and eleven members from Southern California Chapters. It was evident by the large percentage of non-member participation, that outreach to under-served geographical regions will have great potential to grow membership within each respective Chapter.

Greg Labow, President, Southern California and Aimee Arata, Co-chair PFS Committee for Northern California announced upcoming educational programs and conferences within each respective chapter. Cynthia Denton, Membership Chair, Northern California described the benefits of HFMA membership, provided enrollment applications and encouraged non-members to join and get involved.

Given the success of the first co-chapter Road Show / Geographic Program and the outreach that supports our underserved members, each chapter is looking forward to future combined events.

How to Maximize Your Return on Involvement in HFMA Southern California Annual Planning Meeting June 1, 2007

The HFMA year begins in June and ends in May, and every year the Southern California Chapter holds its first meeting in early June. It is referred to as the Annual Planning meeting, and all chapter members are encouraged to attend. At this year's kick-off meeting, nationally acclaimed author and speaker Cynthia D'Amour, President of People Power Unlimited, will speak on maximizing your return on involvement in HFMA. All of the new officers and committee chairs are introduced, and each give a brief description of their role in providing successful and rewarding educational and networking events, for our eleven hundred chapter members.

The best way for chapter members to maximize their return on involvement in HFMA is to join one of the various committees. For instance, if you work in Patient Financial Services you may want to join the Payor Relations Committee. This committee is comprised of individuals with jobs related to PFS. They generally meet on a monthly or

bi-weekly basis to discuss industry trends and developments. At the annual kick off meeting committee chairs and members decide where and when these committee meetings will be held. Members also decide if the meetings will be in person or via conference calls.

In addition to committees based on professional affiliations, there are other committees which serve as support for the chapter. Membership is one of these "key committees" and is responsible for ensuring member satisfaction, new member growth and retention. Another committee is the Networking and Social Committee. This committee plans events that enable the membership to get together to network and socialize.

The key to getting the most out of your membership is to get involved and to become an active member. Take the first step! Come to the Annual Planning meeting!!

HFMA Presents Seminar in Anaheim

— Christopher J Kinsey —

In our Chapter's continuing effort to reach out to HFMA members not located in the greater LA Metro area the Geographic Committee took its show on the road and presented a 1/2 day seminar in Anaheim on February 22, 2007.

The Seminar was held at the Tenet Regional Business Office in Anaheim; who get a special vote of thanks for their excellent hospitality. A special thanks to **Lynn Otani**; National Director, Patient Access for the utilization of their facility and staff.

The program led off with the Legislative update of issues in the Healthcare field at both the State and local level. This presentation was done by **Greg Labow**; President of the Southern California Chapter of HFMA.

Workers' Compensation and Successful Claims Submission was presented by Sarah Perez, Chief Operations Officer, XTRA Department. Sarah's presentation addressed the elements necessary to successfully bill Workers' Compensation Claims. Sarah covered authorization requirements including recommendations concerning physician and ancillary department education;

documentation; billing requirements etc. She discussed claim data elements, CPT/HCPCs coding, modifiers and attachments. She also touched on reimbursement issues re: managed care, APCs, OMFS and other helpful topics.

Navigating Workers Compensation Claims through the Litigation Process was presented by **Reid L Stinfeld, Esq**, Grant and Weber and **Richard Boggan**, Juris Doctor, Legal Advisor, Workers' Compensation Services. Reid and Richard discussed the process of collecting Workers Compensation claims through the litigation process, examining each step including lien notification from WCAB, communications with carriers, the discovery process, Declaration of Readiness, lien conferences, lien trails, and reconsiderations. Other topics included MPNs, utilization bill reviews and PPOs.

The Seminar was extremely well attended with the total reaching 54. This was our chapter's first educational program presented in Orange County by the Geographic Committee and showed us that there was a need for further seminars in Orange County in the near future.

March 15 Breakout Session by Payor Relations/Compliance Committees

— Lan Lievense, FHFMA, FACMPE —

Roundtable Discussion on AB774 – Hospital Fair Pricing Policies

The phrase "...REQUIRES HOSPITALS, AS A CONDITION OF LICENSURE..." generated strong attendance and participation as details of AB774 were discussed during the March 15, 2007 seminar. The PFS roundtable discussion included: Frank Long, Director of Patient Financial Services, Adventist Health Corp.; Melanie Betancourt, Director of Patient Financial Services, Paradise Valley Hospital; and Fawzia Hirji, Manager National Collections, Tenet Healthcare.

AB774 requires hospitals, as a condition of licensure to maintain written policies about discounts & charity care with a section addressing eligibility determination. Hospitals must post and distribute to patients notices on discount & charity policies plus provide information about the availability of government programs and refer patients to those programs. A copy of the program must be

submitted to OSHPD which includes discount and charity care policies, eligibility procedures, review process and the application for charity care or discounted payment.

Patient eligibility for assistance utilizes two basic tests: 1. Family income below 350% of federal poverty level and 2. Patients with "high medical costs." Determination of medical costs is defined as any of the following: 1. Annual out of pocket costs incurred by the individual at the hospital which exceed 10% of the patients family income in the prior twelve months; 2. Annual out of pocket expenses documented as paid by the patient or the patient's family in the preceding twelve months exceed 10% of family income.

AB774 mandates that the discount payment policy must include an extended payment plan which must be negotiated by the hospital and the patient.

Hospitals must limit expected payment from individuals below 350% of FPL to the amount of payment the hospital

March 15 Breakout Session by Payor Relations/Compliance Committees

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would received from ANY government sponsored health program in which the hospital participate. This includes, but is not limited to, Medicare, Medi-cal, Healthy Families. If there is no set rate for a particular service, the hospital must establish an appropriate discounted payment.

Notices must be posted in the ED, Billing Office, Admissions office and other outpatient settings about the self pay and financial qualifications for discounts. Billings to patients who have no third party coverage must include "...a clear and conspicuous notice that includes:" a statement of charges; a request that the hospital be informed of other coverage; a statement that if the patient does not have health insurance coverage they may be eligible for Medicare, Medi-cal or other government

programs; a statement telling patients how to obtain applications for Medi-Cal and Healthy Family programs and that the hospital will provide these applications. If a patient does not indicate third party coverage then the hospital is mandated to provide an application for Medi-cal, Health Families or other governmental programs.

Closing discussions included presentations on: the sliding scale charity discounts by Adventist Health System for emergency services (including OB), and non-emergency services; a practical application of AB774 at Paradise Valley Hospital; an overview of hospitals specific self-pay and charity policy procedures; overview of charity calculator tool and 20 questions from DHS Audit Tool.



Wayne Knecht, Immediate Past President and Greg Labow, President get together before the March 15th Program



Debby Chanen, President-Elect participates in the Managed Care discussion during the March program



Frank Long, Adventist Health, presents on AB 774 implementation



Lloyd Bookman provides a general session update on AB 774 implementation and the challenges associated with it.

UNIVERSITY CORNER

Student Recruitment, Scholarship and Mentoring Committee

Student Scholarship Applications

All interested applicants for the student scholarship program have been submitted to the board for review from the following campuses: UCLA, USC, CSUN and CSULB. The University Liaisons worked hard to encourage college students in becoming an HFMA member at the \$18.00 discounted rate and take advantage of the scholarship program. Scholarships will be announced at the Annual HFMA Awards Banquet and Installation on May 17th.

Student Membership Updates

The Student Recruitment, Scholarship and Mentoring Committee, announces there have been 12 new students join HFMA as of July 2006 and growing. The committee has done a terrific job communicating and encouraging students to join HFMA and benefit from all the wonderful educational sessions and networking opportunities they could value.

Employment Opportunity Monterey, California

The gorgeous Monterey Peninsula is located just 2 hours south of San Francisco and at the doorstep of the Big Sur Coast. It is home to seals, otters, Pebble Beach Golf Club, Victorian Homes and an extraordinary 205-bed hospital on a hill that surveys this tranquil setting of forest and ocean. A rare opportunity exists for a

Manager of Reimbursement

We are searching for a technically proficient Reimbursement Professional - a self-starter and persuasive team builder to lead a change in how reimbursement supports all aspects of revenue capture in our facilities. Our Reimbursement Manager will, of course, be responsible for all Cost Reports, contractuals, intermediary audits, and service line analysis. But with the supervision of a CDM

coordinator and Revenue Integrity Coordinators our Reimbursement Manager will also interact extensively with all fellow managers of our hospital Revenue Cycle and be expected to have broad influence there. To view this unique community and the hospital's serenely constructed healing environment visit Community Hospital of the Monterey Peninsula's website at www.chomp.org. To inquire about the opportunity to become our Manager of Reimbursement contact:

Vickers Chambless
Vickers Chambless Managed Search
vc@vcmsSearch.com
404-365-0030

Government Programs

— Scott Ujita —

Government programs put on two programs for the all day session at the California Endowment. After the first general session, Don Fry and John Flood from KPMG spoke about the changes to the cost report. John covered changes to both Transmittal 15 and 16 of the cost report software and was very detailed in the changes with a line by line account and explanation. Don was also able to talk about the possible changes to the cost report in the future. KPMG was one of the vendors invited to voice their opinion to CMS about future changes to the cost report. The changes would take effect in the future but there was not a solid date of execution. Lastly Don educated us on the updates to the 339 forms that accompany the cost report submission. There

were many changes to this form.

After a delicious lunch we had the pleasure to have Mike Redmond and Foster Evans to speak about recent changes within NGS. Foster started off by talking about direct graduate medical education changes and the documentation needed. He spent a little time on the bad debt reduction to the SNF and then spoke about Sole Community Hospitals. Mike continued with the topic of wage index and spent some time on recent Administrative Decisions that occurred in 2006 that will have an impact on most hospitals. To round out the seminar Mike spoke about the PS&R redesign and spent some time on RAC audits.

Welcome to This Year's New HFMA Members

Cinthia Ibanez	Methodist Hospital Of Southern California	Marge Sommers	J. J. Mac Intyre Co., Inc.
Kim Athmann	Strategy Advantage	Eric Delgado	Irvine Regional Hospital
Nisha Gupta	USC Dermatology	Evan King	Pricewaterhousecoopers
Anne Lee	Kaiser Permanente	Martin Kappeyne	Green Leaves
Chris Stein	US Bank	Marsha Besley-Connellan	Marina Medical Billing Service
Leslie Josey	Healthcare Financial Resources Inc.	Ann-marie Patero	Kaiser Permanente
Tammy Kurosaki	St. John's RMC	Regina Wallin	Pomona Valley Hospital Medical Center
Julie Harmatiuk	Hoag Hospital	Kenneth Mak	Tenet Healthcare
Melanie Ratzlaff	Loma Linda University Medical Center	Cheryl McWilliams	Tenet Healthcare
Kory Razaghi	Attentus LLC	Juliane Raines	
Michelle Beck	R & R Recovery Service	Frederick Crawford	
Irene Jauregui	Community Medical Centers of Fresno	Kathy Nielsen	Cedars-Sinai Medical Network
Stephen Vincent	Kaiser Permanente	Sam Nguyen	
William Bidowski	Quality Reimbursement Services	Michelle Gonzales	Pomona Valley Hospital Medical Center
Jeffery Linn		Melita Green	Ernst & Young
Kenneth Sim	Network Medical Management	Mary Packham	St. Mary Medical Center
Eric Lane	SLGG LLP	Alison Colquhoun	Experian
Kent Pan	Quality Reimbursement Services	Stephen Meeks	Experian
Matthew Richardson	CHW	Martin Billips	Dermatology Solutions LLC
Jean Borja, CPA	United Health Care Group	Annalisa Sullivan	California Business Bureau/medical Billing
Ashley Henderson	The SSI Group, Inc.	Louella Paul	Mission Hospital
Alvina Ter-galstanyan		Teresa Spence	Pediatric Medical Group
David Huelsbeck		Melanie Fox	Ernst & Young
Su Kim	Resources Global Professionals	John Mills, CPA	Catholic Healthcare West
Sean Leonard	TLC Home Health Care	Harold Bond	Glendale Adventist Medical Center
Ernie De Los Santos	Edutrax LLC	John Gardner	Logos Health Systems, Inc.
Kareem Aqleh	Citrus Valley Health Partners	Audrey Hyde	Radiation Oncology
Bart Chapman, MD	National University	Bennie-lynn Flores	Health Care Legal Services
Susan Kelly	The Charles Drew University	Cindy Hong	White Memorial Medical Center
Natalie Vu		Jeff Brown	Hospital Management Services
John Blakey	Moss Adams LLP	Kimberly Layne	Medquist
Scott Hernandez		Catherine Rodriguez	Arrowhead Regional Med Ctr.
Cindy Gotz		Regino Carrillo	
Ed Florek	Cedars Sinai Medical Center	Tracy Donegan	Medtronic, Inc.
Vivian Tran		Jennifer Turpin	Ryan Miller & Associates
Jim Tinyo	Keenan & Associates	Cynthia O'Donnell	Olive View Medical Center
Valerie Bingham	City Of Hope	Doug Halley	Deloitte & Touche LLP
James Davis	PMIC	Henry Seay	Davita
Myrna Furlong	The CSC Group	Vicki Kratzke	County Of San Bernardino
Gene No	Kaiser Permanente Medical Group	Tawni Dillehay-stephen	Tds Consulting
Administration		Tim White	PIMCO
Claudia Galvez	Retirement Housing Foundation	Genea Miller	Va Gla: Center For The Study Of Healthcare Provider
Jason Mitsky	Triage Consulting Group	Frank Vo	Citizens Choice Health Plan
Monique White	Aptium Oncology	R. Travis Mendenhall	Cedars-Sinai Medical Center
Nancy Luttrull-kitt	Tenet Healthcare	Maggie Williams	Kaiser Permanente
Gary Rosenfield	Pricewaterhousecoopers	Shirell Edmonds	
Therese Bohn	Keane, Inc.	Patricia Bates	
Tra Bui	Tenet Healthcare	Liz Meisler	LAGLC
Chris Clayton	Triage Consulting Group	Karen Kretz	Kaiser Permanente
Roy Higgins	Kaiser Permanente: Fontana	Cindy Huhn	St. Jude Medical Center
Monica Choi	Children's Hospital Orange County	Lori Kuwahara	HFMA So Cal Chapter
Laurie Moore	Children's Hospital Of Orange County	Peter Boone	Medtronic Diabetes
Michelle Nguyen	Children's Hospital Orange County	Arthur Mejia	Pioneers Memorial Healthcare District
Rigoberto Pena	Children's Hospital Orange County	Christine Fox, PhD	3m Health Information Systems
Jose Villasenor	Children's Hospital Orange County	Jill Canada	
Vong Viratham	Children's Hospital Orange County	Mildred DeJesus	Health Advocates
Sean Yik	Mercer Consulting	Greg Rassier	Tenet Healthcare

HFMA SO. CALENDAR

2007 EVENTS

May 17, 2007
ANNUAL AWARDS DINNER
 5:00 - 10:00 PM
 Cicada Restaurant, Los Angeles

June 1, 2007
ANNUAL PLANNING MEETING
 7:30AM-NOON
 Center for Healthy Communities, Los Angeles

June 23, 2007 - June 27, 2007
ANNUAL NATIONAL INSTITUTE
 San Diego, CA

September 9, 2007 - September 11, 2007
FALL CONFERENCE
 Harrah's Lake Tahoe

Welcome to This Year's New HFMA Members

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Kirk	Stepney	CFHS Holdings, Inc.
Eula	McKinney	
Patricia	Park	VHA West Coast
Lance	Adams, MHA	Tenet Health System
Maryjane	Schroeder	Chan Healthcare Auditors
Tony	Davis	Davis Consulting
Teresa	Nakamoto-Hayman	Kaiser Permanente
David	Pringle	St. Mary Medical Center
Corinne	Carmody-Riley	Integrated Medical Management
William	Rohde	Hoag Memorial Hospital Presbyterian
Simran	Sahny	PricewaterhouseCoopers
Priscila	Mainit	Huntington Hospital
Shawn	Curtis	St. Mary Medical Center
Matthew	Warfield	Navigant Consulting
Curtis	Dikes, RN, MSN	Kaiser Permanente
Carly	Panchura	Karl Storz Endoscopy - America
Aseem	Bharti	CHW
Chelsea	Incorvaia	First American Equipment Finance
Nadia	Sokolova	Managed Resources Inc.
Deborah	Wilder	St. Mary Medical Center
Meckell	Alexander	Unitedhealth Group (PacifiCare)
Martin	Lawlor	UCLA Department of Pathology & Laboratory Medicine
Louis	Dumser	Kaiser
Christopher	Ober	Deloitte Financial Advisory
Ramona	Shelton-Finch	
Razmik	Sarkisian	
Yalda	Rahimi	Coventry Health Care, Inc.
Paul	Luehrs	VHA West Coast
Ronald	Yoshihara	Presbyterian Intercommunity Hospital
Josh	Pevnick	West Los Angeles Veterans Hospital
Daniel	Nelson	Integrated Health Management Services
Lise	McGrew	UCLA Healthcare
Christopher	Pettibon	CBCS National
Jennifer	Powell	Bearingpoint
Ed	Norwood	Ern Enterprises, Inc.
Daniel	Eliav	
Greg	Grabar	Pimco
Estill	Mitts	Charis Community Hospitals, LLC
Andrew	Kaufman	
Bhumit	Shah	
Lucky	Lippa	Lippa Insurance Services, Inc.
James	Mitchell	Aim Healthcare Services, Inc.
Christian	Maas	Portblue Corporation
Cynthia	Dranttel	Navigant Consulting, Inc.
Richard	Sands	Kaiser Foundation Health Plan, Inc.
Alvina	Bateneva	
Trevor	Sims, MBA	Grant & Weber
Elizabeth	Sierra	Grant & Weber
Jaclyn	Campos	Marina Sports Medicine
Omid	Toloui	Sinaiko Healthcare Consulting, Inc
Okechukwu	Ojogho	Loma Linda University Medical Center
Gabriel	Gima	ERN/The Reimbursement Advocacy Firm
Anupama	Norwood	ERN Enterprises, Inc.
Kirby	Fung	Methodist Hospital Of Southern California
Mary	Bovard	Sarah Bush Lincoln Health System